

Presented By:

Matt Johnson, President Commercial Loss Experts

Restoring your Property & Protecting Your Business



Today's Discussion

Disaster Recovery Pre-planning to Protect your Buildings and Business Applying business continuity planning principles to the emergency service process.

CLIMATE CHANGE

Severity and Frequency of Extreme Weather Events is on the rise !

WATER DAMAGE

REWRRD



Commercial, Industrial, Multi-unit Residential incidents are more complex than residential incidents.

Commercíal-grade Contractors are needed.



ITT

RISK MITIGATION



Actions taken immediately and through the first 24 - 36 hours are critical to reducing business interruption and minimizing recovery costs.





RISK MITIGATION

"40% of businesses never reopen after experiencing a disaster"
"25% of surviving businesses will shut down within 2 years"

Federal Emergency Management Agency (FEMA)





EMERGENCY PARTNERSHIP

SOLUTION:

Having an emergency response plan and emergency service partner in place is essential to recovery.





EMERGENCY SERVICE PLAN

A <u>Business Continuity Plan</u> (BCP) is a plan to help ensure that business processes can continue during a time of emergency or disaster. Such emergencies or disasters might include a fire or any other case where business is not able to occur under normal conditions.







Emergency Service Planning Goals

- \checkmark Reduce business interruption
- $\checkmark \quad \text{Reduce recovery costs}$
- ✓ Ensure minimal disruption and a safe environment during the recovery process
- ✓ Ensure you have qualified, adequately insured, fully vetted, emergency service contractors
- ✓ Ensure that all incidents are documented to meet insurance company reporting requirements
- ✓ Ensure you have support during a significant catastrophic event, when resources are scarce

Reduce RISK – Protect the Business



Commercial Environment Risks

- Escalated Heath & Safety exposure (ie. to management and owners through Westray Bill C-45)
 - Access by the public
 - Building Occupants: many staff
- Hazardous Materials and Associated Legislation (ie. glycol, asbestos, lead, mould, chemicals, diesel fuel, etc.)
- Building access for equipment and manpower (ie. loading dock, freight elevators, parking, etc.)

Complex Environment



Commercial Environment Risks

- Complex infrastructure (electrical, plumbing, boiler, HVAC, sprinkler systems, escalators, elevators, etc.)
- Building contents (ie. corporate documents, fine art, server room, phone system, specialized equipment, retail inventory, etc.)
- ➢ Heightened security.
- \succ Business interruption risks for the business owner and insurers.
- Relationship risks: Multiple stakeholders (building owner, tenant/business owner, property management company, broker, insurer, independent adjuster.)

Complex Environment



Emergency Service Process

1. Risk Management Department / Operations

- Managed vendor list including Restoration Contractor that provides: 24hr/7 day emergency services.
- Independent Adjusting firm

2. Incident Occurs

- Call the Restoration Contractor 24/7 Emergency Line
- Call the Independent Adjusting firm
- 3. Recovery process completed.
- 4. Company pays Restoration Contractor & I/A firm
- 5. Invoices submitted to Insurance Company who pays the bill less the deductible.



What Really Happens

- 1. Recent storm in the area, Restoration Contractor is too busy with insurance company program commitments and cannot respond.
- 2. Contractor arrives but cannot find the loading dock entrance.
- 3. Contractor arrives but cannot find parking.
- 4. Contractor arrives and is delayed as security will not let them enter the building.
- 5. Contractor arrives but no one has the keys to all the affected areas.



What Really Happens

- 6. Contractor arrives and suspects asbestos but no one knows where the Hazardous Materials Report is.
- 7. Contractor arrives but there is not adequate power to operate the equipment (i.e. extractors, air movers, dehumidifiers).
- 8. Contractor arrives but there is <u>no power in the building</u> and the contractor must now try to find a large capacity 24hr emergency generator company as they typically deal with residential-sized generators.
- 9. Contractor arrives to find artwork damaged by water but does not know if it is fine art, requiring special handling.

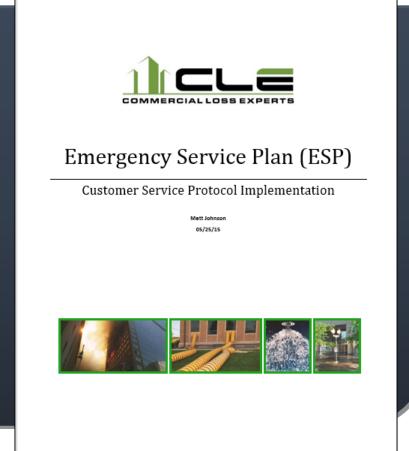


What Really Happens

- 10. Contractor arrives and the server room has been flooded but no one wants the contractor to enter the room until the IT department is contacted, but they are not in for another 5 hrs and no one has an emergency number for IT.
- 11. Contractor arrives to find that the records room is flooded and no one wants to let them in the room due to the confidentially of the records.
- 12. Contractor presents the invoice for services and there are only 3 lines with a total of \$75,000.00.
- 13. Contractor presents the invoice for services and the details are not well organized, making it difficult to determine if charges are appropriate, which causes the insurance company to reject the invoice.

Pre-planning for Emergency Services:

- Reduce business interruption.
- Reduce recovery time.
- Reduce recovery costs.
- Mitigate secondary damage.
- No Cost
 - Restoration Contractor Partner



Pre-planning to protect your business & building.





Pre-planning for Emergency Services

> Planning Components:

- 1. Contract with an emergency service contractor
- 2. Defined customer service process and protocols
- 3. Documented building protocols
- 4. Documented communication protocols
- 5. Defined billing and approval process



Contract – Emergency Contractor

Contractor Requirements

- Commercial General Liability Insurance (CGL) \$5M
- \$1M Pollution (mould/lead/asbestos), \$1M Auto Liability
- Workers Compensation Certificate
- Industry Certifications: IICRC (WRT, AMRT, FRST, CDS or equivalent), Asbestos Type I, CSA Z317
- Reference checks experience in commercial environment
- Time & Materials price list
- Health & Safety Policy/Program (Contractor Check or COR Certified)
- Perform background checks on employees
- Incident documentation standards
- Defined service levels (measured Key Performance Indicators (KPIs)
- Resource capability, catastrophe support, other commitments



Contract – Emergency Contractor

Contract Terms

- Term & Termination
- Services contracted (Emergency, Reconstruction, Mould, Asbestos)
- Payment terms and process
- Non-solicitation of customers
- Health & Safety compliance *
- Data confidentiality *
- Indemnity
- Schedule of Time & Material Price List (commitment term) *
- Warranty



Service Process & Protocols

Service Process

- Dispatch process and key contacts
- Authorization process
- Scope of work definition
- Do not exceed limits
- Program roll-out plan (Implementation)

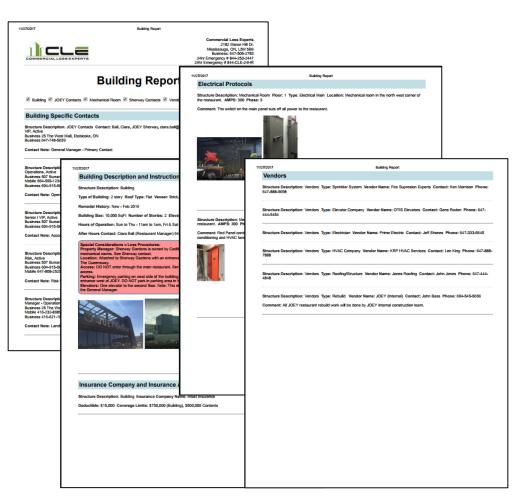
Service Protocols

- Use of Industrial Hygienist
- Use of Independent Adjusting firm
- Protocol when asbestos is suspected or present
- Protocol when mould suspected or present



Building Protocols:

- Building access protocols.
- Hours of operation.
- Loading area & parking.
- Location of room keys.
- Water shut-off valves.
- Hazardous Materials Report
- Electrical panels.
- Condo Bylaws.
- Records location & protocols.
- Server room protocols.
- Specialty equipment.
- Fine art location & protocols.
- Building specific trades (electrical, sprinkler systems, plumber, etc.)
- Insurance details



Sample Building Report



Communication Protocols

> Who?

- Regional Operations, Head Office Operations, Accounting, Risk Management
- External: Independent Adjusting, Insurance Company, Broker

> What?

- Authorization process.
- Invoicing/payment.
- Issue resolution escalation process.

> When?

- At the start of the recovery process.
- Throughout the recovery process.
- At the end of the recovery process.

> How?

• E-mail, phone, on-site

Communication Communication Communication

> Manage Expectations



Impact of Not Planning

> Delays in Recovery Process

- Increased business interruption
- Sustainability risk
 - o "40% of businesses never reopen after experiencing a disaster"
- Increased costs
 - o Extended damage
 - o Secondary damage (ie. mould)

Poor Communication

- Poor expectation management for all parties
- Increased administration
- Damaged business relationships





Impact of Not Planning

> Increased Health & Safety Risks

- Exposure to the public safety
- Exposure to worker and occupant safety
- Criminal charges risk (Bill C-45)
- Legal exposure to management

Inadequate Incident Documentation

- Increased costs due to insurance company unwillingness to pay the full invoice for services.
- Increased administration in resolving payment
- Legal exposure to defend



Impact of Not Planning

> Unhappy Customer

- Service interruption for customer
- Tenants may not renew
- Customers may not renew contracts (ie. Property Management)
- Potential legal exposure



Benefits of Pre-Planning

- Reduced business interruption
- Reduced recovery costs
- Reduced administration
- Effective communication
- Happier customers
- Having the resources needed when disaster strikes



Mobile Technology

- Customer Protocols
- Building Protocols
- Incident documentation
 - Photos
 - Notes
 - Job Forms
- Incident Invoicing Details



<u>Cloud-based / Real-time Access</u>

CUSTOMER PORTAL

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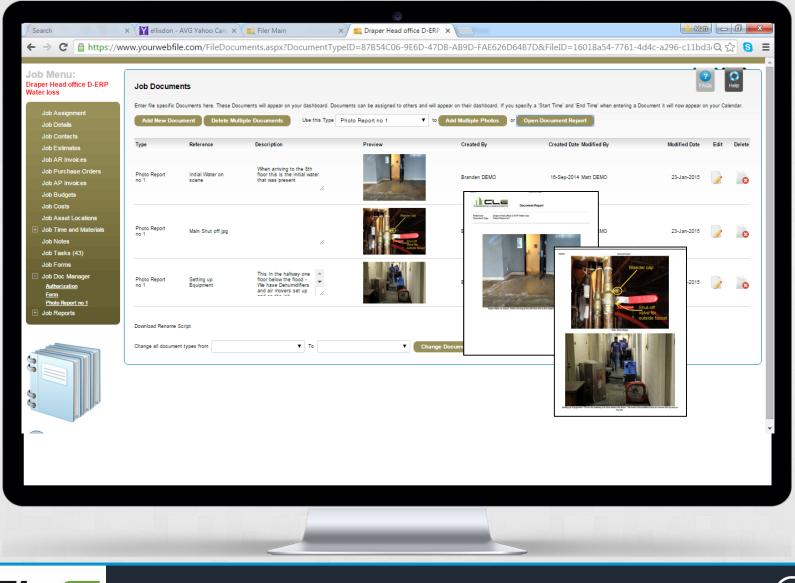


CUSTOMER PORTAL JOB REPORTS

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CUSTOMER PORTAL PHOTO REPORT







CUSTOMER PORTAL JOB NOTES

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File Reference: Draper Head office D-ERP Water loss	Include Images 🗐 Include Formatting 🔺
Date Note Type	
18-Sep-2014 Service	
We are currently responding to a water loss on the 8th floor of the Draper Industries building through the D-ERP Program. We arrived on scene after sprinklers had went off on the 8th floor and had been running for around 30 minutes before we followed the protocols and initiated the em created on Tuesday September 16, 2014 7:39 AM Pacific Time by Branden DEMO.	rgency shutoff valve This Note was
16-Sep-2014 Service	
Responding with the emergency protocols and our smart phones and tablets we had command of the scene and all necessary steps taken and the job established 30 minutes after arrival This Note was created on Tuesday September 10, 2014 7.40 AM Pacific Time by Branden DEMO.	
18-Sep-2014 Service	
Steve Draper has been notified and Angelo Marteniz is on his way here now to assist This Note was created on Tuesday September 10, 2014 7.41 AM Pacific Time by Branden DEMO.	
18-Cet-3014	
If you bring in Temp Labour - you can record the name of each person and place it in this note section Remos Natalia - This Note was created on Saturday October 18, 2014 8.01 AM Pacific Time by Matt DEMO and was last modified on Friday July 17, 2015 4.58 AM Pacific Time by	Matt DEMO.
18-Oct-3014	
Jake Brown - This Note was created on Saturday October 18, 2014 0:01 AM Pacific Time by Matt DEMO and was last modified on Saturday October 18, 2014 0:47 AM Pacific Time by Matt DEMO.	
18-Oct-2014	
Beverly Symole - This Note was created on Saturday October 18, 2014 8:02 AM Pacific Time by Matt DEMO and was last modified on Saturday October 18, 2014 8:49 AM Pacific Time by Matt DEMO.	
18-0ct-2014	
- This Note was created on Saturday October 18, 2014 6:58 AM Pacific Time by JohnPM King and was last modified on Saturday October 18, 2014 6:58 AM Pacific Time by JohnPM King.	
18-061-0014	
- This Note was created on Saturday January 24, 2015 10:06 AM Pacific Time by Matt DEMO and was last modified on Saturday January 24, 2015 10:13 AM Pacific Time by Matt DEMO.	
18-0et-2014	
- This Note was created on Saturday January 24, 2015 10:12 AM Pacific Time by Matt DEMO.	
18-Oct-2014 Service Notes can be placed on any line item charge. This allows you to explain the services provided. As part of completing time sheets and using the electronic time sheets through the Start/End Shift feature, staff will be able to record a description of the work they completed each day. This section for each charge if you like. Attenuatively you can place a note that summarizes the work for the day. Tasks Completed for the Day: Removed furniture Removed baseboard Extracted water Installed 10 air movers Installed 3 Dehumidifi Saturday February 28, 2015 01-42 AM Pacific Time by Kevin Grimm.	can be placed in this comment ers - This Note was created on
18-0et-2014	
- This Note was created on Wednesday April 01, 2015 8:02 AM Pacific Time by Matt DEMO.	
18-Oct-2014 Service	
Electrician service for energizing the building. See attached subcontractor invoice. sdfgsdfg - This Note was created on Friday July 17, 2015 5.03 AM Pacific Time by Matt DEMO and was last modified on Friday September 04, 2015 10.25 AM Pacific Time by Kevin Grinn.	
19-Cet-3014	
- This Note was created on Saturday January 24, 2015 10:05 AM Pacific Time by Matt DEMO and was last modified on Saturday January 24, 2015 10:13 AM Pacific Time by Matt DEMO.	.





PORTAL PROJECT SCHEDULE

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ob Reference : Draper Head office D-EF	P Water loss L	ocation : 1224 S Rail Dr	Ft Lauderdale	, FL , 33	3305, U	JSA											
Format: Hour Day Week Month Quarter								2015						2015			2015
	Duration	% Comp. Start Date		19/01	26/01	02/02	09/02	16/02	23/02	02/03	09/03	16/03	23/03	30/03	06/04	13/04	20/04
- Labour SubContractor	31 Days		5 25/02/2015		-												
- Electrical	3 Days		5 28/01/2015		•••												
Pull and replace wire	3 Days		28/01/2015		_												
- Carpentry Rough	28 Days		5 25/02/2015														
Roofing	2 Days		30/01/2015														
Work on loss	28 Days	29/01/2015				_											
– Drywall	8 Days		5 12/02/2015			-											
3 rooms 10000 sqft	8 Days		12/02/2015														
- Equipment	1 Day		5 21/12/2015														
– 35 KW Generator	1 Day		5 21/12/2015														
Equipment Rental Generator	1 Day	21/12/2015	21/12/2015														
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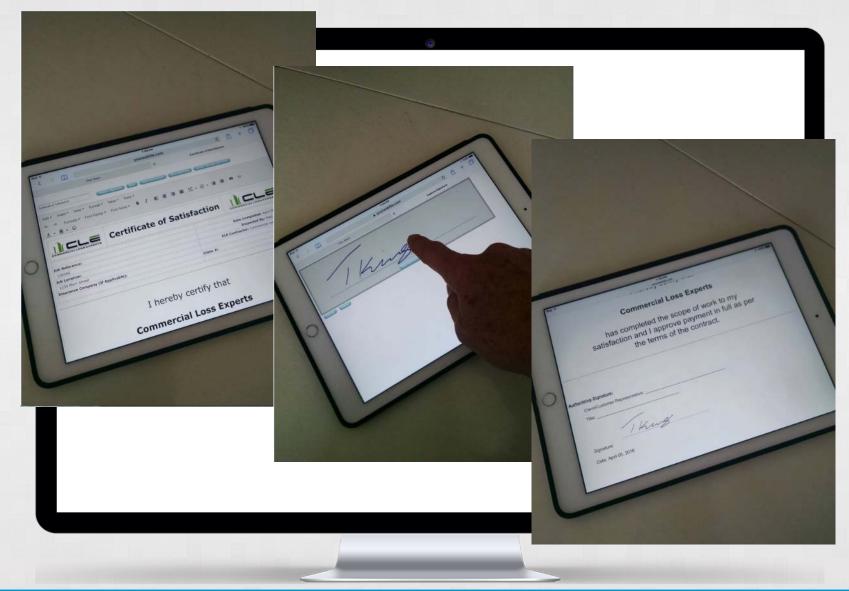
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Job Time and Materials	CONSUMABLES USED	PPE - Full face Mask Filter (EA)		1.00			11.50		11.50
Add Time Add Materials	Equipment	Pressure Washer (Dally)		1.00			65.00		78.00
Job Notes	Equipment - Additional Expenses for Labour	Employee Dally PPE (EA)		1.00			35.00		35.00
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	LABOR	Finishing Carpenter							512.50
	LABOR	Framer		Invoice					1473.75
	LABOR	General Labourer	AR Invoice Type: Emergency Invo	AR Invoice Reference: 400242				8162.50	
	Labour PPE	Full Face Mask, Gloves, Tyvek Command Centre (EA)	Draper Properties Inc 4221 Main Street						23.40
	Subcontractor	Electrical Subcontractor (EA)	Attn: Steve Draper						650.00
2	Subcontractor	H\/AC Subcontractor (EA)	AR Invoice Started Date: 18-Oct-2014						540.00
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			Subcontractor	HVAC Subcontractor (EA)	1.00	\$450.00	\$450.00		
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ELECTRONIC SIGNATURE







TO THE POINT OF TH

Complete Emergency Service Plan (ESP) to protect your buildings and business

THANK YOU FOR YOUR CONSIDERATION

Contact Us

Matt Johnson, President (647) 505-2783 Email: matt@CommercialLossExperts.com

Trusted

Qualified / Certified

Dependable